In the Claims

The status of claims in the case is as follows:

1	1. [Currently amended] A systems integration method
2	enabling consistency to integrated application solution
3	design and delivery across different engagements with
4	comparable and reusable results, comprising the steps of:
5	providing a collection of databases on a network
6	accessible via a terminal application a domain
7	database, a work product description database, a method
8	process description database, an engagement model
9	database, an engagement family database, and engagement
10	template database;
11	said domain database comprising a logical grouping of
12	said work product descriptions, including application,
13	architecture, business, engagement, organization,
14	operations, external assets, and requirements;
15	said method process description database comprising a
16	set of method process descriptions for describing how
17	each of a plurality of hardware, software, and process

components comprising application solutions are to be
designed, developed, and implemented; and further
phase, activity, and task databases for use in
decomposing a development and delivery process into a
hierarchy of steps of a default project plan; said
phase including a set of activities for a contract with
a customer; said activity including a grouping of
related tasks for sequencing work effort and managing
complexity within a phase; said task being a unit of
work estimated and scheduled for producing a work
<pre>product;</pre>
said engagement template database comprising a
collection of templates, each template a result of
tailoring a specific engagement models for use;
said work product description database comprising a set
of work product descriptions for defining a set of said
components for each tangible artifact produced and
consumed in connection with a specific application
solution, each said work product description specifying
purpose, description, notation, example, development

approach, validation and verification guidelines,

advice and quidance, estimating considerations, and

40	references, said descriptions of work products being
41	produced on engagements as a basis for method adoption,
42	method integration, and harvesting and structuring of
43	intellectual capital for application to new market
44	engagement models;
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45	said engagement model database comprising a plurality
46	of template project plans, each for a specific service
47	offering and engagement; said engagement family
48	database comprising methodology descriptions each
49	including one or more engagement models; with at least
50	one engagement model <u>providing an abstract</u>
51	representation of all process and work products needed
52	to build components of said integrated application,
53	separating <u>said</u> work product descriptions from <u>said</u>
54	process descriptions and relating them through an
55	engagement model and an engagement template by a three
56	phase process including:
57	in a first phase, building a database of said
58	engagement models based on best-of-breed concepts
59	for addressing overall market place requirements,
60	said database of engagement models including

method process abstractions specifying how to create application solutions in a variety of scenarios;

in a second phase, developing a definition of client requirements and an attack approach hypothesis for addressing said client requirements across all possible combinations of technology by selecting from said database an appropriate engagement model for addressing said client requirements and defining a fit parameter; utilizing said engagement model to create said engagement template which addresses requirements of a specific client within said market place including adding, deleting and modifying work product descriptions and process descriptions as required to optimize said fit parameter; and

in a third phase, measuring, monitoring and controlling client engagements based upon said engagement template including utilizing said engagement templates to define and collect metrics including risk parameters, cost parameters, and customer satisfaction parameters across a

83	plurality of engagement models for optimizing the
84	defining and estimating of projects, and
85	responsive to said metrics, managing a family of
86	said engagement models, including adjusting market
87	attack approach plans and allocation of
88	constrained resources responsive to said family of
89	engagement models.

- 2. [Original] The systems integration method of claim 1,
- said first phase further comprising the steps of:
- enabling a generic engagement model for addressing said
 market place requirements; and
- generating work product descriptions specified by said engagement model.
- 1 3. [Original] The systems integration method of claim 2,
- 2 said generic engagement mode including definitions of best
- 3 practices and reusable assets.
- 1 4. [Currently amended] The systems integration method of
- claim 2, said second phase further including the steps of:

- 3 creating an engagement template personalized to a
- 4 specific client engagement from said engagement model;
- 5 creating attack approach, resource, and deployment
- 6 plans for said specific client engagement using said
- 7 engagement template.
- 5. [Original] The systems integration method of claim 4,
- said third phase further including the step of:
- 3 cyclically redefining said engagement template while
- 4 deploying said work product descriptions and process
- 5 descriptions to said client engagement.
- 1 6. [Currently amended] The systems integration method of
- claim 5, said third phase further including the steps of:
- monitoring performance of said client engagement; and
- 4 based upon said performance, allocating resources to
- further attack approach said marketplace requirement.
- 7. [Withdrawn] A method for defining an engagement model,
- comprising the steps of:

- 3 responsive to recognition of a market opportunity,
- 4 accessing a database of current engagement families to
- 5 identify an engagement family corresponding to said
- 6 market opportunity;
- 7 upon determining that a current engagement family does
- 8 not exist appropriate to said market opportunity,
- 9 developing a new engagement model including iteratively
- defining and applying to said new engagement model
- required process descriptions and work product
- 12 descriptions.
 - 1 8. [Withdrawn] The method of claim 7, further comprising
 - the step responsive to determining that a current engagement
 - family does exist appropriate to said market opportunity,
 - 4 adapting an existing engagement model to said market
 - 5 opportunity including iteratively modifying and applying to
 - said existing engagement model required process descriptions
 - 7 and work product descriptions.
 - 9. [Withdrawn] A method for utilizing an engagement
 - 2 model, said engagement model including work product
 - descriptions and process descriptions, comprising the steps
 - 4 of:

- 5 providing a database of said engagement models;
- 6 developing a definition of client requirements and an
- 7 attack hypothesis for addressing said client issues;
- 8 determining whether said database contains an
- 9 appropriate engagement model for addressing said client
- issues, including defining a fit parameter;
- responsive to said fit parameter, making a bid/no bid
- 12 decision;
- responsive to a bid decision, creating from said
- appropriate engagement model an engagement template.
 - 1 10. [Withdrawn] The method of claim 9, said step for
- 2 creating said engagement template further including the
- 3 steps of:
- 4 applying said appropriate engagement model to said
- 5 client requirements; and
- adding, deleting and modifying work product
- 7 descriptions and process descriptions as required to

- 8 optimize said fit parameter.
- 1 11. [Withdrawn] The method of claim 10, further comprising
- 2 the steps of:
- 3 utilizing said engagement templates to define and
- 4 collect metrics across a plurality of engagement
- 5 models; and
- 6 responsive to said metrics, managing a family of said
- 7 engagement models, including adjusting market attack
- 8 plans and the allocation of constrained resources
- 9 responsive to the health of said family of engagement
- 10 models.
 - 1 12. [Withdrawn] The method of claim 11, said metrics
- 2 including risk parameters, cost parameters, and customer
- 3 satisfaction parameters.
- 1 13. [Currently amended] A system for providing integrated
- 2 system solutions <u>enabling consistency to integrated</u>
- 3 application solution design and delivery across different
- 4 <u>engagements with comparable and reusable results</u>,
- 5 comprising:

a collection of databases on a network accessible via a
terminal application a domain database, a work product
description database, a method process description
database, an engagement model database, an engagement
family database, and engagement template database;

said domain database comprising a logical grouping of said work product descriptions, including application, architecture, business, engagement, organization, operations, external assets, and requirements;

said method process description database comprising a set of method process descriptions for describing how to create each of a plurality of hardware, software, and process components comprising application solutions are to be designed, developed, and implemented; and further phase, activity, and task databases for use in decomposing a development and delivery process into a hierarchy of steps of a default project plan; said phase including a set of activities for a contract with a customer; said activity including a grouping of related tasks for sequencing work effort and managing complexity within a phase; said task being a unit of work estimated and scheduled for producing a work

29	said engagement template database comprising a
30	collection of templates, each template a result of
31	tailoring a specific engagement models for use;

said work product description database comprising a set of work product descriptions for defining a set of said components for each tangible artifact produced and consumed in connection with a specific application solution, each said work product description specifying purpose, description, notation, example, development approach, validation and verification guidelines, advice and guidance, estimating considerations, and references, said descriptions of work products being produced on engagements as a basis for method adoption, method integration, and harvesting and structuring of intellectual capital for application to new market engagement models;

said engagement model database comprising a plurality
of template project plans, each for a specific service
offering and engagement; said engagement family
database comprising methodology descriptions each

including one or more engagement models; with at least
one engagement model providing an abstract
representation of all process and work products needed
to build components of said integrated application,
<pre>each said engagement model collecting at least one said</pre>
process description and at least one said work product
description through a three phase process into a model
for implementing a typical project addressing a type of
marketplace requirement, said three phase process
including

in a first phase, building a database of engagement models which will be used to address said market requirement, said database of engagement models including method process abstractions specifying how to create application solutions in a variety of scenarios;

in a second phase, developing a definition of client requirements across all possible combinations of technology and an attack approach hypothesis for addressing said client requirements by selecting from said database an appropriate engagement model for addressing said client

requirements and defining a fit parameter;
utilizing said engagement model to create an
engagement template which specifically addresses a
more specific set of client project requirements
within said market place including adding,
deleting and modifying work product descriptions
and process descriptions with respect to said
model and template as required to optimize said
fit parameter to client project needs; and

in a third phase, measuring, monitoring and controlling client engagements based upon said engagement template including utilizing said engagement templates to define and collect metrics including risk parameters, cost parameters, and customer satisfaction parameters across a plurality of engagement models for optimizing the defining and estimating of projects, and responsive to said metrics, managing a family of said engagement models, including adjusting market attack approach plans and allocation of constrained resources responsive to said family of engagement models.

- 1 14. [Original] The system of claim 13, further comprising:
- at least one engagement family including a plurality of
- 3 said engagement models for addressing a family of
- 4 typical projects.
- 1 15. [Original] The system of claim 13, further comprising:
- a plurality of work product descriptions organized into
- a plurality of domains, each said domain being a
- 4 logical grouping of said work product descriptions.
- 1 16. [Original] The system of claim 15, said domains
- 2 including an application domain, an architecture domain, a
- business domain, an engagement domain, an organization
- 4 domain, and an operations domain.
- 1 17. [Original] The system of claim 13, said work product
- descriptions describing what to develop for a specific
- 3 project and said process description describing how to
- 4 develop said specific project.
- 1 18. [Original] The system of claim 17, said process
- 2 descriptions further comprising phase descriptions, activity

- 3 descriptions and task descriptions.
- 1 19. [Original] The system of claim 18, further comprising
- at least one engagement template derived from one of said
- 3 engagement models for defining said work product
- 4 descriptions and said process descriptions for a specific
- 5 engagement project.
- 1 20. [Original] The system of claim 16, said application
- domain organizing work product descriptions relating to the
- design, development and testing of computer software
- 4 components, applications and systems.
- 1 21. [Original] The system of claim 16, said architecture
- domain organizing work product descriptions relating to the
- 3 architecture of an information technology system for
- 4 addressing business and infrastructure requirements.
- 1 22. [Original] The system of claim 16, said business
- domain organizing work product descriptions relating to the
- 3 structured investigation of current and desired situations
- 4 with a client' business.
- 1 23. [Original] The system of claim 16, said engagement

- domain organizing work product descriptions relating to
- project management and technical delivery for projects
- 4 worldwide.
- 1 24. [Original] The system of claim 16, said organization
- domain organizing work product descriptions relating to
- 3 technology-based business transformations using
- 4 systematically defined organization analysis and design and
- 5 change management practices.
- 1 25. [Original] The system of claim 16, said operations
- domain organizing work product descriptions relating to the
- 3 execution and management of information technology services
- and resources and to the protection of information
- 5 technology assets.
- 1 26. [Currently amended] A program storage device readable
- by a machine, tangibly embodying a program of instructions
- 3 executable by a machine to perform method steps for
- 4 providing systems integration enabling consistency to
- 5 integrated application solution design and delivery across
- 6 different engagements with comparable and reusable results,
- 7 said method steps comprising:

8	providing a collection of databases on a network
9	accessible via a terminal application a domain
10	database, a work product description database, a method
11	process description database, an engagement model
12	database, an engagement family database, and engagement
13	template database;

said domain database comprising a logical grouping of said work product descriptions, including application, architecture, business, engagement, organization, operations, external assets, and requirements;

said method process description database comprising a
set of method process descriptions for describing how
each of a plurality of hardware, software, and process
components comprising application solutions are to be
designed, developed, and implemented; and further
phase, activity, and task databases for use in
decomposing a development and delivery process into a
hierarchy of steps of a default project plan; said
phase including a set of activities for a contract with
a customer; said activity including a grouping of
related tasks for sequencing work effort and managing
complexity within a phase; said task being a unit of

30	work estimated and scheduled for producing a work
31	<pre>product;</pre>
32	said engagement template database comprising a
33	collection of templates, each template a result of
34	tailoring a specific engagement models for use;
35	said work product description database comprising a set
36	of work product descriptions for defining a set of said
37	components for each tangible artifact produced and
38	consumed in connection with a specific application
39	solution, each said work product description specifying
40	purpose, description, notation, example, development
41	approach, validation and verification guidelines,
42	advice and guidance, estimating considerations, and
43	references, said descriptions of work products being
44	produced on engagements as a basis for method adoption,
45	method integration, and harvesting and structuring of
46	intellectual capital for application to new market
47	engagement models;
48	said engagement model database comprising a plurality
49	of template project plans, each for a specific service
50	offering and engagement; said engagement family

database comprising methodology descriptions each
including one or more engagement models; with at least
one engagement model providing an abstract
representation of all process and work products needed
to build components of said integrated application;

separating <u>said</u> work product descriptions from <u>said</u>
process descriptions and relating them through an
engagement model and an engagement template by a three
phase process including:

in a first phase, building a database of said engagement models based on best-of-breed concepts for addressing overall market place requirements;

in a second phase, developing a definition of client requirements and an attack approach hypothesis for addressing said client requirements by selecting from said database an appropriate engagement model for addressing said client requirements and defining a fit parameter; utilizing said engagement model to create said engagement template which addresses requirements of a specific client within said market place

72	including adding, deleting and modifying work
73	product descriptions and process descriptions as
74	required to optimize said fit parameter; and

in a third phase, measuring, monitoring and controlling client engagements based upon said engagement template including utilizing said engagement templates to define and collect metrics including risk parameters, cost parameters, and customer satisfaction parameters across a plurality of engagement models, and responsive to said metrics, managing a family of said engagement models, including adjusting market attack approach plans and allocation of constrained resources responsive to said family of engagement models.

- 27. [Withdrawn] A program storage device readable by a machine, tangibly embodying a program of instructions executable by a machine to perform method steps for defining and utilizing an engagement model, said method steps comprising:
- responsive to recognition of a market opportunity,

 accessing a database of current engagement families to

8	identify an engagement family corresponding to said
9	market opportunity;
10	upon determining that a current engagement family does
11	not exist appropriate to said market opportunity,
12	developing a new engagement model including iteratively
13	defining and applying to said new engagement model
14	required process descriptions and work product.
15	descriptions;
16	providing a database of said engagement models;
17	developing a definition of client requirements and an
18	attack hypothesis for addressing said client issues;
19	determining whether said database contains an
20	appropriate engagement model for addressing said client
21	issues, including defining a fit parameter;
22	responsive to said fit parameter, making a bid/no bid
23	decision; and
24	responsive to a bid decision, creating from said
25	appropriate engagement model an engagement template.
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28. [Canceled]

- 1 29. [Currently amended] An article of manufacture
- 2 comprising:
- a computer useable medium having computer readable program
- 4 code means embodied therein for providing systems
- integration, the computer readable program means in said
- 6 article of manufacture comprising:

computer readable program code means for providing a 7 collection of databases on a network accessible via a 8 terminal application a domain database, a work product 9 description database, a method process description 10 database, an engagement model database, an engagement 11 family database, and engagement template database; said 12 domain database comprising a logical grouping of said 13 work product descriptions, including application, 14 architecture, business, engagement, organization, 15 operations, external assets, and requirements; said 16 method process description database comprising a set of 17 method process descriptions for describing how each of 18 a plurality of hardware, software, and process 19

components comprising application solutions are to be
designed, developed, and implemented; and further
phase, activity, and task databases for use in
decomposing a development and delivery process into a
hierarchy of steps of a default project plan; said
phase including a set of activities for a contract with
a customer; said activity including a grouping of
related tasks for sequencing work effort and managing
complexity within a phase; said task being a unit of
work estimated and scheduled for producing a work
product; said engagement template database comprising a
collection of templates, each template a result of
tailoring a specific engagement models for use; said
work product description database comprising a set of
work product descriptions for defining a set of said
components for each tangible artifact produced and
consumed in connection with a specific application
solution, each said work product description specifying
purpose, description, notation, example, development
approach, validation and verification guidelines,
advice and guidance, estimating considerations, and
references, said descriptions of work products being
produced on engagements as a basis for method adoption,
method integration, and harvesting and structuring of

44	intellectual capital for application to new market
45	engagement models; said engagement model database
46	comprising a plurality of template project plans, each
47	for a specific service offering and engagement; said
48	engagement family database comprising methodology
49	descriptions each including one or more engagement
50	models; with at least one engagement model providing an
51	abstract representation of all process and work
52	products needed to build components of said integrated
53	application;
54	computer readable program code means for causing a
55	computer to effect providing a set of process
56	descriptions for describing how to create each of a
57	plurality of hardware, software, and process components
58	comprising application solutions;
59 ——	computer readable program code means for causing a
60	computer to effect providing a set of work product
61	descriptions for defining a set of said components for
62	a specific application solution;
63	computer readable program code means for causing a
64	computer to effect providing at least one engagement

model collecting at least one said process description and at least one said work product description through a three phase process into a model for implementing a typical project addressing a type of marketplace requirement, said three phase process including

in a first phase, building a database of engagement models which will be used to address said market requirement;

in a second phase, developing a definition of client requirements and an attack approach hypothesis for addressing said client requirements by selecting from said database an appropriate engagement model for addressing said client requirements and defining a fit parameter; utilizing said engagement model to create an engagement template which specifically addresses client requirements within said market place including adding, deleting and modifying work product descriptions and process descriptions as required to optimize said fit parameter; and

in a third phase, measuring, monitoring and

controlling client engagements based upon said
engagement template including utilizing said
engagement templates to define and collect metrics
including risk parameters, cost parameters, and
customer satisfaction parameters across a
plurality of engagement models, and responsive to
said metrics, managing a family of said engagement
models, including adjusting market attack approach
plans and allocation of constrained resources
responsive to said family of engagement models.

- 30. [Withdrawn] A computer program product or computer
 program element configured to be operable responsive to a
 customer having requirements for executing process steps for
 defining and using an engagement model, said engagement
 model including work product descriptions and process
 descriptions, said process steps comprising:
- 7 providing a database of said engagement models;
- developing a definition of client requirements and an attack hypothesis for addressing said client issues;
- 10 determining whether said database contains an

11	appropriate engagement model for addressing said client
12	issues, including defining a fit parameter;
13	responsive to said fit parameter, making a bid/no bid
14	decision;
15	responsive to a bid decision, creating from said
16	appropriate engagement model an engagement template;
17	applying said appropriate engagement model to said
18	client requirements;
19	adding, deleting and modifying work product
20	descriptions and process descriptions as required to
21	optimize said fit parameter;
22	utilizing said engagement templates to define and
23	collect metrics across a plurality of engagement
24	models; and
25	responsive to said metrics, managing a family of said
26	engagement models, including adjusting market attack
27	plans and the allocation of constrained resources
28	responsive to the health of said family of engagement

29 models.